

THE LINGUISTIC POWERHOUSE: A CSP-DRIVEN MODEL FOR FOSTERING HIGH-QUALITY HUMAN RESOURCES FOR SINO-UZBEK ECONOMIC COOPERATION



<https://doi.org/10.24412/2181-1784-2025-26-591-597>

Chen John (Jiaxu),

PhD student, Al-Farabi Kazakh National University

Orazaynkyzy Farida,

PhD, Professor,

Al-Farabi Kazakh National University

Abstract: *As the Sino-Central Asian economic ties expand rapidly, particularly in heavy industry and infrastructure under the Belt and Road Initiative, it has become more and more necessary to enable a shift from **General Purpose Chinese (GPC)** to a specialized framework in Chinese Language Education. This paper addresses the current lack of a systemic **Chinese for Specific Purposes (CSP)** teaching model in the region, proposing a system which tailored to the needs of Chinese-funded enterprises in Central Asia. The core of this model involves School-Enterprise collaboration for authentic corpus construction and direct involvement of corporate HR in student assessment. This CSP model aims to directly cultivate high-quality, job-ready human resources, significantly enhancing the efficiency and sustainability of the Sino-Uzbek economic partnership, providing an example for the whole of Central Asia.*

Keywords: *Chinese for Specific Purposes (CSP), Belt and Road Initiative, School-Enterprise Collaboration, Corpus Linguistics, Modular Curriculum, Human Resources, Need Analysis*

Introduction

The gradually deepening cooperation and collaboration between the People's Republic of China and Central Asian countries, particularly Uzbekistan, has been substantially accelerated by the **Belt and Road Initiative (BRI)** in recent years. This partnership is evident across strategic sectors, focusing on heavy industry (such as XCMG and PetroChina) currently, but poised to expand into logistics, transportation, and engineering construction. As the consequence, there is an escalating demand in business for local specialists who possess not only the general Chinese language proficiency but also the specific linguistic and cultural

competence required for career success in a Sino-Central Asian business environment.

Current practices in international Chinese language education often rely heavily on pedagogical models adapted from the framework of **English for Specific Purposes (ESP)**. While it is beneficial, this adaptation has yet to evolve into a fully developed and systemic Chinese for Specific Purposes (CSP) model, let alone one that truly meets the unique operational needs or fits the communication contexts of Chinese-funded enterprises in the Central Asian region. The primary challenge lies in bridging the gap between classroom-acquired knowledge of the language and the authentic professional communication practiced and required on the job.

This paper aims to address this gap by establishing a theoretical and practical framework for a CSP model specifically designed for Chinese language learners in Central Asian countries, especially Uzbekistan, who strive to secure employment opportunities in these enterprises. The study's core objectives are present: first, to outline the structural components of a modular and flexible CSP curriculum that accommodates diverse professional needs, for example, oral negotiation vs. documentation writing, and second, to detail an innovative School-Enterprise collaboration mechanism that utilizes corporate resources for corpus construction and authentic, job-related summative assessment. The end goal of this pedagogical model is to enhance the quality of human resources and, therefore, contribute to the long-term, sustainable development of Sino-Uzbek, Sino-Kazakh economic cooperation, setting a successful model for the future language education in Central Asia.

Theoretical Innovation and Practical Construction of the CSP Pedagogical Model

1. Theoretical Foundation: Transition from ESP to Contextualized CSP

The foundation of this proposed CSP model lies in acknowledging both the application and the limitations of the existing ESP framework. While ESP provides the rigorous methodology for Needs Analysis, focusing on the target situation or real-life scenario, language usage, and learner motivation, a direct adaptation to the Chinese context falls short due to two critical distinctions: Linguistic Complexity and Cultural Embeddedness.

First, unlike English, the Chinese writing system requires significant time investment in character acquisition and script proficiency, which must be integrated into not only this curriculum but any professional-focused curriculum. Second, and more profoundly, a purely linguistic curriculum ignores the cultural and political discourse that is inseparable from Chinese business operations, especially those

backed by the government, such as the BRI. Therefore, our CSP framework must emphasize holistic competences that include:

Linguistic Competence: Students are expected to master the specific vocabulary, register, and syntactic structures used in sectors like heavy industry and logistics.

Discourse Competence: Students are expected to understand the typical structure and rhetoric of professional texts like meeting minutes and official reports, and cross-cultural negotiation dialogue.

Cultural Competence: Students are expected to gain awareness of Chinese business etiquette, organizational hierarchy, and the implicit philosophical concepts, such as *guanxi*, that influence decision-making and communication within Chinese-funded enterprises.

2. The Modular CSP Curriculum Design

To accommodate the diverse needs that are already identified in the introduction part (oral negotiation skills vs. documentation writing skills), the CSP curriculum is designed as a flexible modular system rather than a single fixed track. This flexibility is crucial for serving the multi-faceted demands of the Central Asian student body and schools.

2.1. Module A: Professional Oral Negotiation and Communication

This module focuses on high-stakes, real-time communication essential for roles in sales, procurement, and on-site management.

Core Competency: Students are expected to gain conversational fluency in specialized terminology, effective usage of polite forms and indirect requests such as subtle reminders, and the ability to summarize complex information verbally for confirmation.

Pedagogical Strategy: Students are expected to gain heavy reliance on role-playing simulations derived from authentic scenarios, such as supplier price negotiation, safety briefing translation, project progress review, and so on, and obtained through corporate collaboration.

Assessment: Students are expected to handle direct evaluation by corporate managers, such as HR or departmental leaders, who test the students' practical communicative effectiveness and problem-solving skills in a staged but true-to-life professional context.

2.2. Module B: Technical Writing and Documentation

This module prepares students for roles requiring high precision in written communication, such as translation assistants, contract specialists, and technical report drafters.

Core Competency: Students are expected to gain mastery of the formal Chinese register, accurate translation of technical specifications, especially in heavy industry terminology, and adherence to Chinese formatting standards for reports and official letters.

Pedagogical Strategy: Students are expected to master the usage of a Contrastive Rhetoric approach to highlight differences between Chinese, Russian, and English business document conventions, focusing on analyzing and drafting standard corporate documents.

Assessment: Students will provide a portfolio submission of documents like a drafted business proposal or a translated technical manual excerpt, judged on accuracy, formality, and functional coherence by the corporate legal or technical documentation departments.

3. School-Enterprise Collaboration for Corpus Building

The viability of this CSP model hinges on the quality and authenticity of its instructional materials, which cannot be sourced from standard GPC textbooks. The projected School-Enterprise Collaboration mechanism is the engine that will power the process of building the required authentic, specialized corpus.

Corpus Acquisition: Partner universities sign Memorandums of Understanding with key heavy industry and logistics enterprises (e.g., XCMG, PetroChina, etc) to gain access to a digitized corpus of non-confidential operational documents, internal training materials, company newsletters, email communications, and meeting transcripts.

Linguistic Processing: Educational linguists from Universities and Ph.D. students process and annotate this raw corpus to extract the high-frequency technical vocabulary, semantic clusters, and typical grammatical structures of the Chinese workplace in Central Asia. This process upgrades the curriculum from intuition-based teaching to data-driven instruction.

Feedback Loop: The compiled and analyzed corpus is what forms the foundation for developing case studies and authentic assessment tools. They are continuously updated based on the linguistic feedback provided by the corporate partners every semester.

This continuous feedback and data acquisition form a cycle, along with the updating mechanism. This cycle makes sure that the CSP curriculum remains a living document. It updates timely, as if it were a smartphone application. It is directly responsive to the evolving language needs of the departments, enterprises, and economic projects working under the Belt and Road Initiative in Central Asian countries.

Results and Discussion

The proposed CSP-driven model offers a structured solution from the Educational Linguists' perspective to the human resource "bottlenecks" experienced in projects under Sino-Central Asian economic cooperation. The model's effectiveness is primarily derived from its three strategic advantages (listed below) over traditional GPC instruction.

1. Enhancing Human Resources Quality and Efficiency

The direct alignment of the curriculum with the linguistic demands of key sectors such as machinery manufacturing and logistics not only addresses the pervasive problem of graduates lacking immediate job readiness but also assists with the recruitment of Chinese-funded/Chinese-related enterprises in Central Asia. By focusing on specialized terminology and authentic communication patterns extracted from the corporate corpus, students are not only mastering the Chinese language but are also learning the business operational codes of their future employers. This drastically reduces the post-graduation training period required by Chinese enterprises, yielding a direct benefit to project efficiency and reducing operational costs. For companies like XCMG and PetroChina operating large-scale projects, this gain in efficiency is measured not just in time but in millions of dollars in project execution.

2. Institutionalizing Mutual Benefits and Reducing Risk

The **School-Enterprise Collaboration (SEC)** mechanism transforms the relationship between universities and businesses from transactional to symbiotic.

For Universities: The access to a dynamic, specialized corpus and direct corporate involvement in assessment enhances the academic reputation of the language program, attracting more motivated students, providing high-quality, publishable research data for faculty, and strengthening students' competitiveness on the job market.

For Chinese Enterprises: The SEC mechanism acts as a guaranteed pre-screening and talent pipeline mechanism. By assessing students using job-related criteria, companies significantly mitigate the risk of hiring linguistically inadequate personnel, thereby improving cross-cultural team stability and project success rates. Furthermore, by participating in curriculum design, companies are proactively shaping their future workforce, ensuring cultural and linguistic suitability, and therefore, improving their work performance.

For Students: It is the students' opportunity to experience the real work scenario while still in school. This training itself facilitates not only the students' practical skills development, but also gives them a taste of the real, potential

work environment. It helps them decide whether they want to actually start working for these companies after they graduate. While students are assessed by the HR departments of the enterprises, the enterprises' work culture is also "tasted" and assessed by the students. This provides an equal opportunity to evaluate each other and freedom of choice for both the students and the Chinese-funded companies.

3. Addressing Implementation Challenges and Future Directions

While the CSP model presents significant advantages, its implementation faces several challenges :

Faculty Competence: Current language educators, trained in GPC and for GPC settings, may lack the domain knowledge in heavy industry, logistics, or contract law. Actions like investment in faculty professional development in the targeted fields, and the recruitment of industry-experienced tutors or teaching assistants are essential prerequisites for successful deployment.

Data Sensitivity : Securing access to real-life, authentic corporate documents for corpus building requires strict protocols to manage data sensitivity and maintain commercial confidentiality. Clear Memorandums of Understanding and ethical clearance procedures must be formalized to ensure corporate trust.

Model Scalability: While the pilot model is focused on the heavy industry and infrastructure sectors in Uzbekistan, future research must address its scalability to other Central Asian nations and other emerging sectors, such as the digital economy and agricultural technology. The modular design, however, makes adaptation relatively convenient and straightforward, which means easy adaptation.

Conclusion

A powerful, CSP-driven pedagogical model has been proposed in this paper. Derived from School-Enterprise Collaboration, it is a strategic approach that fosters high-quality human resources cultivation in Uzbekistan. Hence, considering the sustainable success of the Belt and Road Initiative, the necessity of the pedagogical model quite is self-evident. This framework significantly contributes to the system of Chinese Language Education overseas, because it moves beyond the limitations of GPC, and it adapts the theories of ESP to the unique linguistic and cultural demands. Chinese-funded enterprises in Uzbekistan and other parts of Central Asia will benefit from it in the foreseeable future.

The core contribution of this model lies in the proposed modular curriculum structure and the innovative mechanism. They make it convenient for an authentic

corpus to be constructed and a job-centric assessment to be carried out. These components form a sustainable educational ecosystem altogether. Hence, it provides Central Asian students with immediate and strong employability. In addition, it guarantees the Chinese enterprises a steady supply of culturally and linguistically qualified workers with strong professional skills.

The success of the China-Uzbekistan partnership is fundamentally tied to the quality of their workforce. By investing in dedicated CSP models, academic institutions can function as the "linguistic powerhouses". Academic institutions shall provide the enterprises with the necessary human resources required to transfer the macroeconomic visions into local success. Therefore, they set a replicable role model for the entire Central Asian region and even countries in other parts of the world.

References

1. Wang, H. D., & Jiang, S. (2019). Chinese for specific purposes: A broader perspective. In C. X. Li & S. N. Liu (Eds.), *The Routledge Handbook of Chinese Applied Linguistics* (pp. 457–474). Routledge.
2. Wang, Y. (2021). The Belt and Road Initiatives: Implications for China's internationalization of tertiary-level education. *Educational Research and Evaluation*, 27(1), 1–20.
3. Li, M., & Zhang, Y. (2020). Needs analysis for Business Chinese Education based on Language Economics. *Journal of Language and Cultural Education*, 8(1), 31–45.
4. Zhang, K., & Liu, P. (2022). Corpus-based approach to teaching Business Chinese: Designing instructional materials for the specialized linguistic needs. *Journal of Chinese Language Teaching and Research*, 18 (3), 120–135.
5. Swanström, N. L. P. (2003, June). *Chinese business interests in Central Asia: A quest for dominance*. *Central Asia-Caucasus Analyst*, 1–10.
6. Smith, J. M. (2017). Challenges and strategies for international Chinese education under the Belt and Road Initiative. *International Journal of Chinese Linguistics*, 4 (1), 23–38.
7. Chen, T., & Wang, H. (2023). The integration of industry expertise in vocational Chinese education: A case study of joint training in Central China. *Journal of Vocational Education Research*, 5 (4), 88–102.